Business Trends on Converting Paper Processes to Electronic Format

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January 10, 2014

Maturing Market Calls for More Conservative Outlook

Once again, it's time for the Document Imaging Report's fearless predictions. Alright, as we noted at **Harvey Spencer Associates** Capture Conference in September where we also make predictions maybe we are not so fearless anymore. After all, if you look at our success rates for the past couple years—after hitting at 60% for our 2011 predictions [see DIR 1/6/12], we dropped to just 20% for 2012. Our 2013 results were a little better if you count for partial answers, but in a black-and-white scoring system, we really only hit on one out of six, for woeful 17%.

What has gone wrong? It seems we didn't adjust fast enough to a maturing market. There is no question that the document imaging market is bigger than it has ever been. According to Harvey Spencer **Associates**' (HSA) projections, the capture segment alone should have approached \$3 billion in 2013 (three times the size it was less than 10 years ago). That's not even including backend document imaging-centric applications in areas like RM, collaboration, and workflow.

The story I like to tell is that when I started as editor of DIR in 1998, when I mentioned "document imaging" to people outside the industry, their eyes would typically gloss over and the subject would quickly be changed. Now, when I say what I do, everyone seems to have their own document imaging stories, typically involving MFPs and PDFs. The bottom line is that our technology—after many years of

trying—has finally gone mainstream and this has affected the way the market behaves.

For one thing, document imaging is now more of a "star" or a "cash cow," firmly positioned on the left side of the growth share matrix, rather than on the right side, where question and marks and dogs sit, and where document imaging arguably resided for more than a decade. Evidence of this evolution can probably be found in the way that **Kodak** positioned its Document Imaging business during its bankruptcy restructuring in 2012.

If you remember, when Kodak first announced its reorganization [see DIR 3/2/12], Document Imaging was going to be retained as one of Kodak's three "core business" which would be used to fund its growth businesses. Not that Kodak wasn't projecting growth for Document Imaging, but, as the eventual sale re-enforced, DI just wasn't key to Kodak's vision of its future. In other words, document imaging was somewhat passé. I'm not saying this was the correct view (as many of you know I'm not necessarily the biggest fan of the print market where Kodak has placed its bets), but just that it was Kodak's view.

Kodak's positioning of DI may have to do with the shrinking growth rates we've been seeing in our market recently. Remember, despite its increasing focus on software in recent years, Kodak's primary source of DI revenue was still hardware, and the last time we checked with Moyse

Technology Consulting, revenue from scanner sales was fairly flat yearover-year [see DIR 10/12/12]. And even document capture software sales slowed to just 8% growth in 2012, according to HSA.

Yes, it's true that as markets get larger (and document imaging certainly has), growth rates get harder to sustain—just from a mathematical standpoint. But, it's also true that as markets get larger, they tend to become more conservative. The methods for success have been proven, and the market tends to end up with more imitation and less innovation. This leads to more competition based on price rather than technology.

Take a look at invoice capture for example. Once **ReadSoft** discovered its key to success was integration with back-end ERP systems, a host of others followed suit. There are now at least 20 ISVs addressing invoice capture, including several attempting to take the technology downstream by integrating with mid-market accounting systems.

So, basically, we've reached a conservative stage in the development of the document imaging market, which means there are going to be less radical strategies and seismic decisions, and we have to adjust our predictions to fit that new paradigm. No longer can I say something like "Capture is assimilated into ECM," like I did in 2008 and watch two major acquisitions follow.

That said, there is still plenty of

opportunity for change, development, growth, and assorted action.

A look back at 2013

Okay, let's get down to business. As always, we will commence by grading our 2013 predictions. There were six of them:

1. Explosion in adoption of cloud-based document imaging technology: "Explosion" was not the right word. Like many technology adoption curves, it seems adoption of cloud-based ECM technologies is moving a lot slower than many vendors and analysts predicted. According to The *Forrester Wave: ECM, Q3 2013,* "ECM clients are still in early stages of cloud adoption, with only 12% of decision-makers reporting use of hybrid, public, or private ECM cloud applications — unchanged from 2011."

There is no question that cloud ECM offers a lot of advantages for users over traditional on-premise implementations. These include reduced installation time and maintenance, as well pay-as-you go, subscription pricing vs. larger capital expenditures. Of course, there are also perceived disadvantages related to security, application integration, and long-term costs. There are also legal concerns about moving digital images across borders for storage. And scanning can still be a bit complex for a SaaS-interface, especially in higher volume environments.

So far, in the document imaging market, it seems traditional software implementations are still favored by the vast majority of users. But, that's not to say we haven't seen some turning of the tide. Both ReadSoft and **TIS**, for example, cited transition to subscription sales models as having some effect on recent quarterly sales numbers [see <u>DIR</u> 8/3/13]. **Ephesoft** continues to gain momentum with its cloud-based capture application [see <u>DIR</u> 6/7/13], and **EMC's** Captiva Cloud Capture SDK has also gained traction [9/20/13]. In addition, image-centric ECM vendors like **Hyland**, **Digitech**, and **FileBound** continue to grow their SaaS businesses, while ISVs **Kofax** [10/18/13], **Perceptive/ Brainware** [9/20/13], and start-up **OfficeScope** [6/21/13] all launched exciting cloud initiatives in 2013, as did MFP vendor **Ricoh** [9/23/13].

Score: 10 out of possible 90 points.

2. Document imaging becomes key component in second generation MPS: In a presentation at a recent analyst day we attended [see <u>DIR</u> 12/20/13], Ed White, product management at **Nuance** Document Imaging, positioned "process improvement," including capture and workflow, as part of the third-generation of MPS. Based on our observations, users are still primarily in their second-generation, which, according to White, involves a lot of print optimization. They haven't quite reached that third-generation where our version of document imaging fits in.

That said, in 2013 we saw MFP vendors like Ricoh, Konica

Document Imaging Report

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DIR is the leading executive report on managing documents for e-business. Areas we cover include:

- 1. Document Capture
- 2. Image Processing
- 3. Forms Processing/OCR/ICR
- 4. Enterprise Content Management
- 5. Records Management
- 6. Document Output
- 7. Storage

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Pull-Out Section:

Document Imaging Report **Annual Article Index For 2013**

The next four pages contain an index of the articles that DIR published in 2013. If there are any articles in this list that you are interested in reading, please contact Editor Ralph Gammon. He can be reached at ralphg@documentimagingreport.com or (814) 866-2247.

Key to index abbreviations (listed in alphabetical order): A/P - accounts payable; APM - Application Performance Management BI - business intelligence; BPM - business process management; BPO - Business Process Outsourcing; BPS - Be Productive Systems, DIT - Diversified Information Technologies; ECM - enterprise content management; EHR - electronic healthcare records; EPM - Eastman Park Micrographics; FCPA - Fujitsu Computer Products of America; HIMSS - Health Information Management Systems Society; HSA - Harvey Spencer Associates; IDR - intelligent document recognition; IOFM - Institute of Finance and Management; IP - intellectual property; KBMS -Konica Minolta Business Solutions; KLake - KnowledgeLake; KPP - U.K. Kodak Pension Plan; M&A - mergers and acquisitions; MFPs - multi-functional peripherals; MPS - managed print services; MTC - Moyse Technology Consulting; NLP - Natural Language Processing; NSi - Notable Solutions, Inc; OBS - Ocè Business Services; OMB - U.S. Office of Management and Budget; RM - records management; QAI - Quality Associates, Inc; SaaS - software as a service; SDK software development kit; SI - Systems Integration, SPA - Smart Process Applications; TABS - Toshiba America Business Solutions; TIS - Top Image Systems; VAD - Value-Added Distribution

Market Segments

Title

issue Date	Pg.	Title	warket Segments	Companies Featured
Jan 4, 13	1	2012: A Holidng Pattern; Expect More Aggressive 2013	Capture, ECM, Cloud, M&A, Mobile	HSA, MTC, Kodak, Kofax, Forrester
Jan 4, 13	3	DIR Annual Article Index for 2012		
Jan 18, 13	1	NSi Expands into Output Management with Acquisition	M&A, MFPs, Capture, Output, Channel,	NSi, Barr Systems, Nuance, Ricoh
Jan 18, 13	1	Latest on Canadian Check Images	Check 21, Capture	All My Papers, Kofax
Jan 18, 13	4	Perceptive Goes After Next Level of EMR	M&A, ECM, EMR	Lexmark, Acuo
Jan 18, 13	5	Canon Appliance Enables Wireless Scanning	Scanners, Mobile	Canon, CES, EMC
Jan 18, 13	7	Imaging Vet Leads Latin American Channel Sales	Channel, ECM, Collaboration	Mindjet, CompuCenter De Mexico, Lifeboat
Feb 1, 13	1	Cranel to Distribute CVision's PdfCompressor	PDF, OCR, Channel	CVision, Cranel
Feb 1, 13	1	Kofax Leverages BPM to Upgrade Digital Mailroom	Capture, BPM	Kofax, Swiss Post
Feb 1, 13	3		Channel, Capture	ABBYY USA
Feb 1, 13	4	New Kodak Scanners Show Improvement and Innovation	Scanners, Book Scanning, Processing	Kodak
Feb 1, 13	5	Panasonic Enters Personal Desktop Scanner Segment	Scanners, Channel	Panasonic, NewSoft
Feb 1, 13	6	Nuance Aims to Lower ShareScan TCO	Capture, MFPs	Nuance
Feb 22, 13	1	SharePoint Capture Vendors Upgrade Their Wares	Capture, ECM	KnowledgeLake, Kodak
Feb 22, 13	1	Systems Go for Another Strong AIIM Conference	Events, ECM	AIIM, Forrester
Feb 22, 13	4	New VP Pumps up Volume on Westbrook's Marketing	ECM, Channel, Cloud	Westbrook, DIT, Ricoh
Feb 22, 13	6	High-Quality Document Images from Smartphones	Scanners, Mobile	Atiz Innovation
Feb 22, 13	7	Contrasting Quarters for Capture ISVs	Capture, Financials	Kofax, ReadSoft, SAP

Issue Date Po

Companies Featured

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Issue Date	Pg.	Title	Market Segments	Companies Featured
Mar 8, 13	1	Hyland Acquires AnyDoc for Advanced Capture	Capture, M&A, Channel	Hyland, AnyDoc, KeyMark
Mar 8, 13	1	The second secon	Capture, Mobile	KnowledgeLake, Apple
Mar 8, 13	3	Analytics/BI In-Line With Kofax's New Focus	M&A, Capture, BI	Kofax, Altosoft
Mar 8, 13 Mar 8, 13	7	NSi Expands Partnerships with Xerox, SAP PaperPort Anywhere Goes Dark	Capture, MFPs Cloud, Capture	NSi, Xerox, SAP Nuance, OfficeDrop
Mar 29, 13 Mar 29, 13		Kofax Embraces First Mile Strategy Automating Indexing Through Crowd Learning	Events, SPA Capture, ECM, IDR	Kofax, Altosoft, AIIM DocuWare
Mar 29, 13			Events, Capture, IDR	Kodak, Google
Mar 29, 13		Nuance Discusses Advanced Capture at HIMSS	Capture, NLP, OCR	Nuance, CMS
Mar 29, 13		A2iA Mobile SDK Runs Recognition on Device	Capture, Mobile	A2iA
Apr 12, 13		-1	Capture, Financials	HSA, Forrester
Apr 12, 13	1	Parascript Upgrades Capture Application AIIM Pulls Off Another Strong Conference	IDR, OCR/ICR Events, Cloud, Mobile,	Parascript
Apr 12, 13	4	All Virginia Cit Allother Strong Conference	M&A	Perceptive, I.R.I.S.
Apr 12, 13	7	ReadSoft Azure-Hosted A/P Solution Highlights Convergence	Capture, IDR, Channel, A/P	ReadSoft, Microsoft, Altec, ACOM, CSSI
Apr 12, 13	7	,	Capture, SDKs	DynamSoft
Apr 12, 13	8	DoucLex offering data center services to ISVs	Cloud, ECM	Inland Fiber & Data
Apr 26, 13	1	Brother Lays Down Initial Bid for Kodak DI	M&A, Scanners	Kodak, Brother
Apr 26, 13		3 1	Channel, Workflow	DocPoint, Nintex, QAI
Apr 26, 13 Apr 26, 13			SDKs, Scanners Capture, Channel	AccuSoft, Apple NovoDynamics, Nuance,
Apr 20, 13	J	Novo	Capture, Charmer	CIA, Sakhr Softwware
Apr 26, 13	7	Snowbound CEO Discusses Challenges of HTML5 Viewing	Viewing, SDKs	Snowbound Software, AccuSoft
May 17, 13	1	Kodak U.K. Pension Plan's Bid Trumps Brother	Scanners, M&A	Kodak, KPP, Brother
May 17, 13		Some News Briefs	OCR/ICR, SaaS	Nuance, etfile, Docville
May 17, 13			MFPs, M&A	Brother, Kodak
May 17, 13	4	Vendors Unleash New Enteprise Capture Software	Capture, IDR, M&A, Scanners, Events	ibml, ReadSoft, Ephesoft, Forrester
May 17, 13		5 5	Scanners, Capture	ibml
May 17, 13	7	ReadSoft Looks to Expand Role in Financial Processes	Capture, M&A, A/P, A/R, Workflow	ReadSoft
Jun 7, 13	1	New Chairman Leads DICOM Deeper into Software & Service	VAD, ECM, Scanners, Channel	DICOM, Kofax, KLake, SAPERION, IBM, K2
Jun 7, 13	1	Captricity Secures Series A Financing	Capture, Cloud	The Social+Capital Partnership, Captricity
Jun 7, 13	3	Cranel also Expanding Focus	VAD, Channel, Scanners, Capture	Cranel, CVision, Kodak, Burroughs, Digitech
Jun 7, 13	6	FileBound Part of Upland's PPM Strategy	M&A, ECM, Cloud, Channel	FileBound, Marex Group, Upland Software
Jun 7, 13	6	OEM Deal Latest Success Story for Ephesoft	Capture, Channel	Ephesoft, ibml
Jun 7, 13	7	TIS Introduces its Next-Generation Capture	Capture, IDR, Mobile	TIS, Google
Jun 7, 13	7	OPEX Upgrades Software to Improve Document Capture	Scanners, Capture, Image Processing	OPEX, Institute of Financial Operations

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Issue Date	Pg.	Title	Market Segments	Companies Featured
Jun 21, 13 Jun 21, 13 Jun 21, 13 Jun 21, 13	1 1 3 5	Couple of Recent Large Capture Wins Capture Start-Up Receives Series A Funding	ECM, Cloud Capture, BPO Cloud, Crowdsourcing Managed Services, BPO Capture See	etfile, OfficeScope BancTec, ReadSoft Captricity, Facebook Xerox, PBMS, Digitech,
Jun 21, 13 Jun 21, 13 Jun 21, 13		CVISION Launches Auto-Classifier for SharePoint DocuLex, Others Combine in Managed Services Play Cloud ISV Thrives on Outsourcing Approach	BPO, Capture, SaaS Capture, IDR M&A, ECM, Cloud, SaaS, Channel, MPS Cloud, SaaS, BPO	DocuLex, Captricity CVISION, Microsoft Protected Trust, Inland Fiber & Data Digitech, OPEX
Jul 19, 13 Jul 19, 13	1	Global Directions Tackles Leading Edge Issues Award Winning Integrator's Vision Goes Beyond	Events, ECM Capture, Channel,	Kodak, Google, IBM Efficiency Leaders, Kofax
Jul 19, 13 Jul 19, 13 Jul 19, 13	5	Capture Imaging 411 Pumps Life into Hardware Services Market HP Promoting Cloud Collaboration for Business Nuance Promoting Capture	Channel, Personnel Databank, Cranel Collaboration, ECM HP, Box, Dropbox	-
Aug 3, 13		Increased Subscription Sales Factor into Q2 Shortfalls		ReadSoft, TIS, SAP,
Aug 3, 13 Aug 3, 13		Plustek Moving Upstream Kofax Indicates Strong Q4; Makes Major SPA Acquisition	Scanners, Channel E Capture, Financials, k	Oracle Buyers Lab, NewWave Kofax, Kapow, Efficiency Leaders
Aug 3, 13	6	Panasonic Utility Expands Network Scanning Options	Scanners, MFPs, Image Processing	Panasonic, InfoTrends, HP, Fujitsu, Canon
Aug 3, 13	7	Japanese Scanner Sale BancTec's Largest Ever	Scanners, BPO, Capture, SI	BancTec, Sagawa Express, J-SCube
Aug 23, 13 Aug 23, 13 Aug 23, 13	1 1 3	HSA Looks at Where Capture is Headed Digitech Refreshes PaperFlow Capture MFP Vendors Answer Demand for Cloud & Mobile Apps	Capture, IDR Capture, Channel MFPs, Cloud, Capture, Mobile	HSA, Nuance, TD Bank Digitech Systems Ricoh, TABS, ABBYY
Aug 23, 13 Aug 23, 13 Aug 23, 13	6	EPM to Focus on Film Virtual Solutions Flourishing under Lionbridge Flag Sandbox Functionality Differentiates TWAIN SDK	Micrographics, M&A Crowdsourcing, M&A SDKs, Scanners	EPM, Crowley, Agfa Lionbridge DynamSoft
Sep 6, 13	1	ABBYY, Lexmark Win "Clean Sweep" in OCR Patent Case	OCR/ICR, IP, MFPs	Nuance, ABBYY
Sep 6, 13 Sep 6, 13	1	· · · · · · · · · · · · · · · · · · ·	Scanners, Capture Scanners, Capture, Financials, M&A	Office Gemini Kodak DI, Kodak Alaris, Eastman Kodak, KPP
Sep 6, 13	5	DocuWare Expands Footprint with Westbrook Acquisition	M&A, ECM, Channel, MFPs, Financials	DocuWare, Westbrook, Ricoh, Xamcor
Sep 6, 13		A Closer Look at Xerox's JBIG2 Headache	MFPs, Scanners, Image Processing	Xerox, CVision Technologies, Ricoh
Sep 6, 13	7	IOFM Launches Payments Summit	Events, Capture	IOFM, IBML, BancTec
Sep 20, 13	1	Capture: Not Just for Documents Anymore	Events, Capture, Voice, Big Data	HSA, LinguaSys, MetLife, TD Bank
Sep 20, 13 Sep 20, 13	1 5	Panasonic Upgrades Workgroup Models EMC Cloud Capture SDK Gains Traction	Image Processing Capture, Cloud, SDKs, Scanners	
Sep 20, 13	7	Brainware Technology Being Used on Transcripts	Higher Ed, IDR	Brightree, Amazon Perceptive, Cal-Poly

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Issue Date	Pg.	Title	Market Segments	Companies Featured
Oct 4, 13	1	Kodak Alaris Sets Direction for Future Growth	Events, Scanners, Capture, Channel	Kodak Alaris, Google, Ityx, Salesforce.com
Oct 4, 13	1	NSi Diversifies, Maintains Strong Growth	Caputre, Mobile, Print	NSi, SAP
Oct 4, 13		- 1 3 1 3	Capture, OCR/ICR	Kodak Alaris, Alfresco
Oct 4, 13	5	Payment Processors Embracing Document Capture	Events, Capture, Financial Services	IOFM, BancTec, TransCentra, Wausau
Oct 4, 13	7	A2iA Announces Intitial Mobility Partnerships	Capture, OCR/ICR A2iA, CFS Inc.	
Oct 18, 13	1	Kofax Introduces Web-Based SPA Platform	SPA, BPM, Capture	Kofax, Forrester
Oct 18, 13	1	Business Imaging Expo to Feature Workflow/ECM Focus	Events, MFPs, MPS	1105 Media, Kofax, Fujitsu, IDC, Canon
Oct 18, 13		10 0	MFPs, Print, Mobile	NSi
Oct 18, 13	5	Innovative Technologies Promote Broader Adoption	Capture, RM, IDR, Micrographics	Beyond Recognition, nextScan, IDC
Oct 18, 13	7	FlexiCapture iOS App Available	IDR, Capture, Mobile	ABBYY, Apple
Nov 1, 13	1	Imaging Service Providers Launch Software Start-Ups	Service, Service Bureaus, Channel	Reniew, BPS, Tallega, Recordsforce
Nov 1, 13	1	Auto-Classification Featured in FineReader Engine Release	SDKs, OCR/ICR, IDR, Channel, Events	
Nov 1, 13	4	EDAC Strengthens IBM Partnership	Capture, ECM	EDAC Systems, IBM
Nov 1, 13		Reveille to Offer ECM APM in the Cloud	Capture, ECM	Reveille Software, IBM
Nov 1, 13	7	Semantic Understanding SDK Targeted at ECM ISVs	SDKs, IDR, NLP, Semantics, Channel	Content Analyst, Gartner, SAIC, ZyLAB
Nov 22, 13	1	ABBYY Shows off New Tech at Developers Summit	Events, Capture, OCR/ICR, IDR	ABBYY, Intuit, Xing, Sofinnova Ventures
Nov 22, 13		SAP Exec to Keynote Workflow Summit	Events, MFPs, ECM	SAP, 1105 Media
Nov 22, 13		Some (ABBYY) Conference Notes	Events, Capture	ABBYY, Fujitsu, HSA
Nov 22, 13 Nov 22, 13		Middle Eastern VAD to Carry NovoVerus Captricity Lands FDA Contract for Semi-Structured	OCR/ICR, Channel Capture, Cloud,	Forefront, GTEX Captricity, FDA, OMB
1107 22, 13	J	Forms	Crowdsourcing, IDR	Captilicity, 1 DA, OND
Nov 22, 13	7	PSI:Capture v5 Features New Forms Processing	Capture, Cloud, IDR	Psigen, Microsoft
Nov 22, 13	7	Top Image Systems Management Changes	Capture, Financials	TIS
Dec 6, 13	1	Pery Named First-Ever ReadSoft CMO	Capture, Personnel	ReadSoft, Kofax
Dec 6, 13	1	New TWAIN Version Available	Scanners, Mobile	TWAIN Working Group
Dec 6, 13	3	KMBS Builds on Vertical Focus	MFPs, Capture, Workflow, Healthcare	KMBS, NSi, Hyland, Worldox
Dec 6, 13	5	New EIP Capture for DocuShare	Capture, MFPs	Xerox, NSi, Microsoft
Dec 6, 13	6	Details Differentiate Latest Version of Nuance SDK	Capture, OCR/ICR	Nuance, Apple, Google
Dec 6, 13	8	Square 9 Expands into First Regional Office	Channel, ECM, MFPs	Square 9 Softworks
Dec 20, 13	1	Integrated Print & Scanning to Drive Nuance Imaging's Future	Capture, Financials, OCR/ICR, MFPs	Nuance, Cranel, Hyland, HIMSS, HSA
Dec 20, 13		Kofax Upgrades Address Obamacare-Related Changes	Capture, Healthcare	Kofax, CMS
Dec 20, 13	1	New Kofax CMO Shares Vision	SPA, Personnel	Pegasystems, SDL
Dec 20, 13	3	TWAIN Working Group Envisions Driverless Scanning	Scanners, Capture	InoTec, FCPA, Visioneer, Atalasoft
Dec 20, 13	5	EPM Adds Service Component With Acquisition	M&A, Service, Micrographics	EPM, Imaging 411, Crowley, Agfa, Kodak
Dec 20, 13	6	CloudPWR Software Certified by DocuSign	E-Forms, Cloud, SI	Oracle, Washington

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Minolta [12/6/13], **Xerox** [12/6/13], **Sharp**, and **Toshiba** make significant strides in the promotion of document capture and workflow technologies. Their inclusion as standard pieces of the MPS infrastructure is clearly not far off.

Score: 20 out of possible 70.

3. Kodak DI will be acquired by a major **printer vendor:** We went with a very specific prediction, and for a couple weeks, after **Brother's** initial bid for DI was announced [see DIR 4/26/13], it looked like we were on the money. Alas, it was not to be, as the **U.K. Kodak Pension Plan** eventually trumped Brother with what we described as "a Godfather offer" [see DIR 5/17/13] and DI became part of the new Kodak Alaris [9/6/13].

Score:10 out of a possible 60. Hey, we were right for two weeks, that deserves something, doesn't it?

4. More opportunity for IDR in the **healthcare market:** This is a trend we continued to follow in 2013 [see DIR 3/29/13], but one that has yet to really emerge. We still think there is plenty of opportunity for utilizing IDR to help healthcare providers comply with the **CMS'** (the U.S. Center for Medicaid and Medicare Services) Stage 2 Meaningful Use 2 requirements for EMR. After all. two of the main goals of Stage 2 include "measures focused on more rigorous health information exchange" and "electronic transmission of patient care summaries across multiple settings," both of which would seem to call for more extensive data extraction from paper healthcare records.

However, deadlines for compliance with Stage 2 don't kick in until this year. Similar to what we saw with Stage 1, we didn't see much compliance activity in advance. We expect that to change this year due to the reimbursements associated with meeting the Stage 2 deadlines.

Score: 0 out of 60

5. Major acquisition of an ECM vendor:

Specifically we called for something over \$20 million (and reaching all the way to \$100 million). We clearly didn't see that. Instead, we saw a couple of more minor acquisitions of Westbrook by **DocuWare** [see DIR 9/6/13] and FileBound by **Upland** [see <u>DIR</u> 6/7/13].

Score: 10 out of 70.

6. Some major market developments driven by ongoing patent lawsuits: In August, ABBYY won a judgment in case against **Nuance** involving patent infringements in the development of OCR

technology [see DIR 9/6/13]. This helped lift a cloud of uncertainty surrounding the OCR market, and would seem to clear the way for unbridled healthy competition for years to come. We'd have to say this can be classified as a major market development.

That said, there is still some uncertainly regarding mobile document capture and the many patents **Mitek** has (including one issued this week). There are seemingly multiple companies that infringe on Mitek's patented technologies and techniques. Currently Mitek is involved in two infringement suits that we are aware of and, according to its 2013 annual financial report, is investing heavily in litigation related to intellectual property.

Score: 70 out of 70.

Total score of 2013 predictions: 120 out of possible 420, for a 35% correct rating.

What to look for in 2014

We will make one adjustment for our 2014 predictions. To account for slowing developments, for each prediction, we will give a timeframe, and next year we will score ourselves based on progress toward that timeframe.

1. At least two acquisitions involving an MFP vendor and ECM and/or capture ISV (this **year)**: As noted earlier, several MFP vendors seem to be circling around our market. The recent success **Lexmark** reported for its Perceptive Software business no doubt has caught the eyes of its competitors. While we've already seen vendors like **Canon** and **HP** acquire document imaging ISVs over the years, we expect to see more aggressive acquisition activity by other vendors this year.

The concept of the MFP as a document hub for managing both input and output of paper from business processes and ECM systems has validity. And the MFP vendors are in a perfect position to address the increasingly niche world of paper document management—through a combination of hardware, software, and services.

2. A stabilization in the decline of paper use in business transactions (next year through next five years): We're kind of stealing this one from **IDC**, which has predicted that worldwide printed page volumes will stay flat, at around 3 billion per year through 2017 [see DIR 10/18/13]. One reason is the continued improvements in printing technologies, including new print-frommobile apps.

Another reason is the continued ease of use of paper as a lowest common denominator for

transacting business. There are no compatibility and accessibility issues with sharing paper. This ease-of-use is increased by continued developments of IDR (and now data-entry centric crowdsourcing services), which make integrating paper communications into electronic systems of records cheaper, faster, and easier than ever.

3. Emergence of cloud repositories as the next SharePoint (two to three years):

Remember when we were predicting that because of its ubiquity SharePoint would become the market leader in ECM? Well, **Microsoft's** lack of focus on ECM (SharePoint does many other things as well) probably prevented complete domination, but SharePoint certainly became at least one of the market leaders in ECM—not bad when you consider that it was basically starting from scratch in 2010. We expect the same thing to happen with at least one of the popular online file sharing/collaboration sites, with **Box.com** being the leading candidate. In September, at BoxWorks, former EMC Documentum CMO Whitney Bouck revealed that Box was working on adding meta data and workflow capabilities to its platform.

When it comes to ubiquity, as of August last year, Box boasted 20 million users, compared to 135 million for SharePoint, but 20 million is still nothing to sneeze at as a potential ECM market. In addition, in July, Box competitor **Dropbox** reported 175 million users, so if Dropbox ever gets serious about ECM, look out.

4. The emergence of widespread driverless scanning (two to three years): We're already seeing a significant uptick in this area, as, according

to Harvey Spencer Associates, MFPs were one of the fastest growing on-ramps for document imaging in 2012. Capturing documents with mobile devices is also an emerging trend. Over the years **Fujitsu** has also had great success with its proprietary ScanSnap desktop devices and even EMC, developer of the ISIS driver, has a Web-based, zero-footprint scanning SDK. In addition, the TWAIN Working Group recently unsheathed its SWORD (scanning without a required driver) initiative [see DIR 12/20/13].

5. Kofax is acquired for more than \$1 billion dollars (two to three years): At last check, Kofax's market cap had reached close to \$700 million. In March 2013, we reported it was at around \$400 million. It's no secret that CEO Reynolds Bish was brought in 2007 to raise the company's valuation for a potential sale—which is what he had accomplished in his previous job at Captiva [see <u>DIR</u> 11/4/05]. Completing his mission at Kofax has taken a little longer than maybe was originally anticipated, but culminating with Kofax's recent listing on the Nasdaq, the momentum finally seems to be headed in the right direction.

Kofax's continued success is by no means a slam dunk. The document capture market leader has made a somewhat risky bet on the nascent smart process application (SPA) market [see <u>DIR</u> 3/29/13]. But like with many risks, if the SPA market hits the projections made by Forrester, Kofax's bet could pay off big. In addition, the ISV continues to make money while investing in a new market—a strong combination that should prove irresistible to a major enterprise software player (or even a hardware vendor looking to transition deeper into software) in the near future.

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